



# **Fiscal Year 2018 BUDGET**

**August 10, 2017**

**OPERATIONAL EXCELLENCE – INNOVATION – COMMUNITY LEADERSHIP**



## **BUDGET WORKSESSION**

*Integral Care's mission is to improve the lives of people affected by behavioral health and developmental and/or intellectual challenges.*

**DATE:** Thursday, August 10, 2017  
**TIME:** 5:00 p.m.  
**PLACE:** 1430 Collier St. – Board Room  
Austin, Texas 78704

### **AGENDA**

- I. Citizens' Comments** (Presentations are limited to 3 minutes)
- II. Discussion and Information on FY 2018 Budget** (Weden, Thompson)
- III. Citizens' Comments** (Presentations are limited to 3 minutes)

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**STRATEGIC PLAN FY 2017-2019****VISION**

Healthy Living for Everyone.

**MISSION**

To improve the lives of people affected by Behavioral Health and Developmental and/or Intellectual challenges.

**VALUES**

**OPERATIONAL EXCELLENCE – INNOVATION – COMMUNITY LEADERSHIP**

**GOAL 1: OPERATIONAL EXCELLENCE**

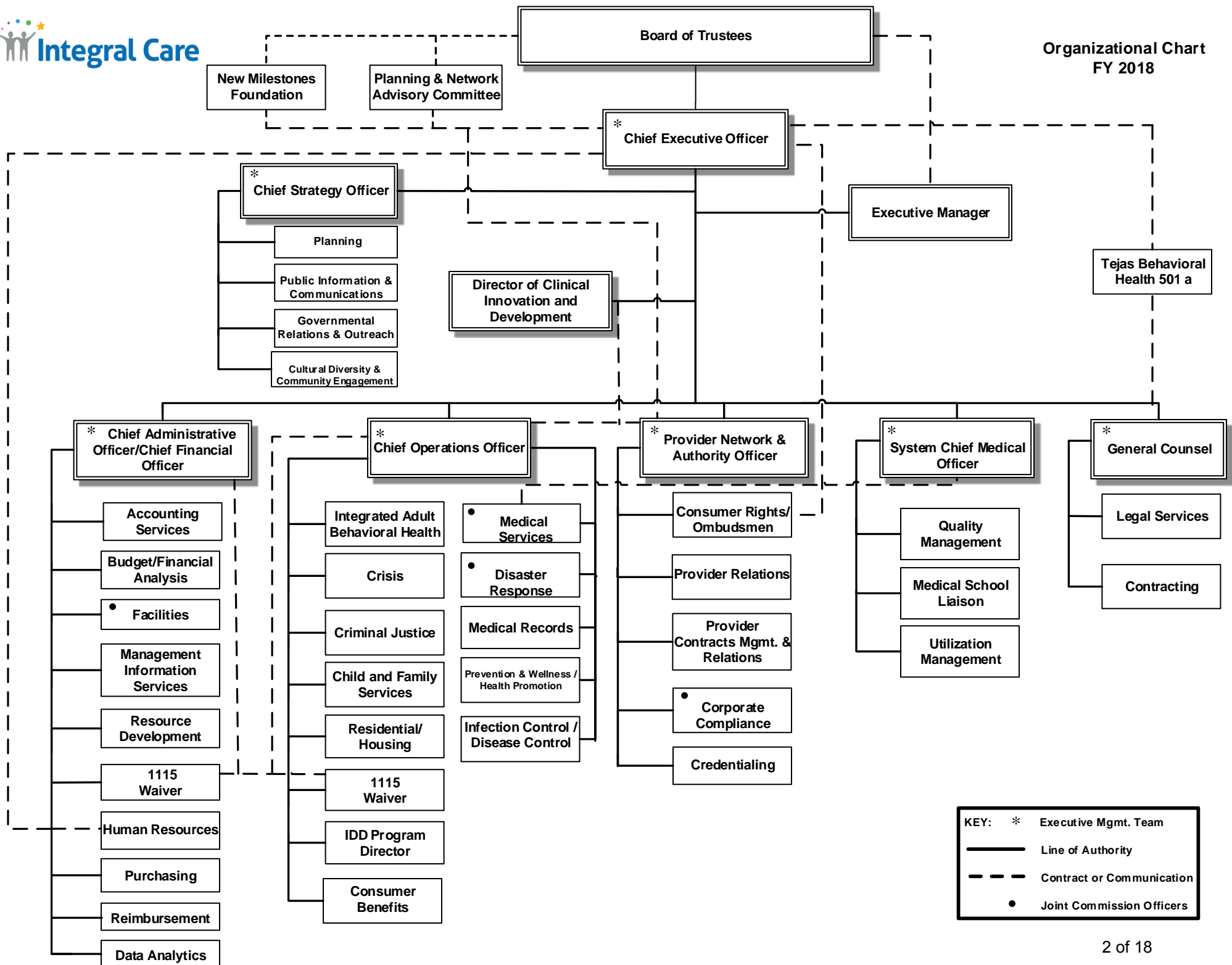
Operational excellence is achieved through strong and responsive systems, staffing, and infrastructure that support current and potential initiatives.

**GOAL 2: INNOVATION**

Improved health outcomes are achieved through implementation of high quality services and continuous innovation.

**GOAL 3: COMMUNITY LEADERSHIP**

Integral Care leads the community to ensure knowledge of and engagement around the issues of behavioral health and intellectual and developmental disabilities.



## FISCAL YEAR 2018 PROPOSED ANNUAL BUDGET

- The proposed 2018 budget is \$118,561,802, a decrease of (\$1,027,383) from current 2017 budget of \$119,589,185.

2018 Proposed Budget			2017 Current Budget		Change	
Operations	\$ 80,457,247	67.86%	\$ 75,857,211	63.43%	\$ 4,600,036	6.06%
Waiver Programs	15,198,172	12.82%	17,378,996	14.53%	(2,180,824)	-12.55%
Capital Projects	22,906,383	19.32%	26,352,978	22.04%	(3,446,595)	-13.08%
<b>Total Budget</b>	<b>\$ 118,561,802</b>	<b>100.00%</b>	<b>\$ 119,589,185</b>	<b>100.00%</b>	<b>\$ (1,027,383)</b>	<b>-0.86%</b>

- Major Revenue Budget Changes includes:

Major Revenue Budget Changes > \$1.0M	
1115 Transformation Waiver	\$2.1M
St. David's Oaksprings Facility Construction	1.6M
Medicaid/Medicare/HMO Fee for Service	1.3M
Fund Balance	(3.8M)
Herman Center	(2.7M)
Pharmacy Retail Sales	(1.9M)
All Other	2.4M
<b>Total Revenue Budget Changes</b>	<b>(\$1.0M)</b>

- Capital Project Budgets includes:

2018 Capital Project Budgets		
Oaksprings Housing First Facility	\$ 18,280,357	79.80%
Airport Facility Renovation	2,783,326	12.15%
Information Technology (IT)	1,000,000	4.37%
Collier Roof Replacement	600,000	2.62%
S.Lamar Lease Build-Out	242,700	1.06%
<b>Total Capital Project Budgets</b>	<b>\$ 22,906,383</b>	<b>100.00%</b>

- Unrestricted Fund Balance Budget includes:

2018 Fund Balance Budget	
<u>Unrestricted:</u>	
Early Child Intervention (ECI) Program	\$ (167,015)
Unallowable Type Expenses	(223,620)
Airport Facility Renovation	(666,769)
<b>Total Unrestricted Fund Balance Budget</b>	<b>\$ (1,057,404)</b>
<u>Restricted:</u>	
Airport Facility Renovation	\$ (2,116,557)
<b>Total Fund Balance Budget</b>	<b>\$ (3,173,961)</b>

- Unrestricted Fund Balance Budget – Days of Operation:**

The days of operation from unrestricted fund balance averaged 70 days during FY2017. We anticipate a gain from Waiver funds of \$3.0M for 2017 and a 2018 budget use of \$3.174M. Although the operations budget increased by \$4.6M, expenses are usually under budget, therefore we do not anticipate a significant variance in the calculation in days of operation in unrestricted fund balance.

- 1115 Tranformation Waiver Revenue Budget Changes:

1115 Transformation Waiver Revenue Budget Changes	
Capital Project - IT	\$ 1,000,000
Capital Project - Collier Roof	600,000
Capital Project - S. Lamar (new lease space build-out)	242,700
Facility Planning (one-time consultant contract)	50,000
Program Indirect & Community Collaboratives	953,307
Waiver Program	(701,681)
<b>Total Waiver Budget Changes</b>	<b>\$ 2,144,326</b>

- Revenue Reserves & Planned Mid-Year State Class Compensation Alignment:

Division By Major Funding Type	2018 Reserve Budget	Estimated Cost Mid-Year Class Comp Alignment	2018 Reserve Budget After Financing Class Comp
DSHS Adult / Child	\$ 738,665	\$ (297,901)	\$ 440,764
Intellectual Development Disabilities	206,115	(109,567)	96,548
Waiver	475,028	(209,826)	265,202
(1) Medicaid Administrative Claim (MAC)	373,352	(210,727)	162,625
<b>Subtotal</b>	<b>\$ 1,793,160</b>	<b>\$ (828,021)</b>	<b>\$ 965,139</b>
(2) Cost Reimbursement	N/A	(337,134)	N/A
<b>Total</b>	<b>\$ 1,793,160</b>	<b>\$(1,165,155)</b>	<b>\$ 965,139</b>

(1) MAC revenue reserve is planned to fund the following programs' mid-year class comp:

Fee for Service Contract Max	\$ 40,796	(mainly substance abuse programs)
Texas Home Living	3,635	
Program Indirect	18,866	
Administration/Authority	147,430	
<b>Total</b>	<b>\$210,727</b>	

(2) Cost Reimbursement funded programs – during 1<sup>st</sup> 6 months of fiscal year we will request contract increases, manage salary lapse and other line item budget expenses for expense contract amendments.

- Budget Category By Major Funding Type:

Division By Major Funding Type	Budget	Projects
Cost Reimbursement	\$ 35,977,030	37.61%
DSHS Adult / Child (excludes cost reimbursement)	20,376,448	21.30%
1115 Waiver	15,198,172	15.89%
DADS / Texas Home Living	6,629,046	6.93%
FFS CONTRACT MAX	4,551,821	4.76%
HOUSING	458,285	0.48%
<b>Subtotal Program Services</b>	<b>\$ 83,190,802</b>	<b>86.97%</b>
Program Support & Community Collaboratives	2,946,509	3.08%
Administration / Authority	9,518,108	9.95%
<b>Total Services/Program Support/Admin&amp;Authority</b>	<b>\$ 95,655,419</b>	<b>100.00%</b>
<b>Total Services/Program Support/Admin&amp;Authority</b>	<b>\$ 95,655,419</b>	<b>80.68%</b>
Capital Projects	22,906,383	19.32%
<b>Total Proposed 2018 Budget</b>	<b>\$ 118,561,802</b>	<b>100.00%</b>

## **2018 Budget Challenges & Major Financing Issues**

1. **Salary Alignment to Current State Class Compensation** – Complete alignment to 2018-2019 state class compensation salaries, plan to implement at mid-year, estimated cost of \$1.165M. Position groups adjusted prior to 2018 budget include: psychiatrists, advanced practitioner nurses and licensed vocational nurses. This increase is not included in proposed budget, but reserves have been budgeted along with a plan to manage cost reimbursement increases. A budget amendment will occur mid-year to accommodate the class compensation adjustment.
2. **1115 Transformation Waiver** – Waiver extension performance metrics will be submitted to Health and Human Services Commission for their approval as part of the Region 7 Regional Healthcare Partnership Plan. The budget office will work with program staff throughout the year as areas are identified for resource reallocation between current waiver projects and the overall system of care in order to achieve approved metrics. Since beginning October 1, waiver metrics will apply to the full population served, the budget and financial reporting will transition from separate budgets for waiver and operations to a consolidated operations budget that includes all program activities including the 1115 waiver.
3. **Herman Center** – identify financing operation budget gap from fiscal year 2018 to fiscal year 2019 from St. David's \$1,042,524:

FY 2016 & FY2017 estimate	\$ 917,865
FY 2018 budget	2,414,505
FY 2019 estimate balance	<u>1,371,981</u>
St. David's Total Operations Contract	\$4,704,351
4. **Capital Projects** - cost remain within budgets and Airport facility completed prior to end of current lease, November 30, 2017.
5. **Patient Assistance Program (PAP)** - there are 3 drugs that are discontinued from PAP (Risperdal tablets, Topamax tablets and Invega tablets). There are generic replacements, budget will need to be adjusted pending financial analysis.
6. **Class A Retail Pharmacy** - The Class A Retail Pharmacy opened during FY17, however, we are still completing the registration process for the various pharmacy networks in order to fill prescriptions for individuals with insurance coverage. The 2018 budget does not include any revenues from retail sales nor increased drug cost related to filling prescriptions through insurance coverage. The current 2018 budget of \$368,612 is financed solely with 1115 Wavier revenues. Budgets will be adjusted after pharmacy network contracts are in place and we have some historical experience as a basis.
7. **Senate Bill 292** - The FY18 budget as proposed does not include any funding related to Senate Bill 292 relating to a grant program to reduce recidivism, arrest, and incarceration of individuals with mental illness or House Bill 13 relating to a matching grant program to support community mental health programs. Guidelines for these grants should be released early in FY18 and budgets will be adjusted appropriately once full plans are developed and awards are made by Health and Human Services Commission.



8. **STARKIDS** - The FY18 budget as proposed does not include a reduction for the transition individuals to the STARKIDS program. While the state general appropriations bill included a reduction to Strategy D.2.1 Community Mental Health Services – Adults of \$10,547,788 on an annual basis and a reduction to Strategy D.2.2 Community Mental Health Services – Children, the reductions were based on estimates by Health and Human Services Commission (HHSC) prior to the beginning of the STARKIDS program. While HHSC has not yet released any estimated reductions by center, the Texas Council has been working with HHSC regarding the accuracy of the estimates as well as regarding why the reduction to the strategies included both the estimated state and federal portion of the payment. The council was given assurance in writing from the legislature that HHSC has the authority to correct the reduction if they find it is inaccurate.
  
9. **Department of Aging and Disabilities** – included in the 2018 performance contract are funds for Transition Support Teams and Enhanced Community Coordination for a full year. These are federal funded programs and at this time funds have not been identified to replace the federal funds that end December 31, 2017. The budgets contain the full amount of the contract but also includes a reserve contra budget for the amount of the period beginning January 1, 2017.

## **FY2018 Revenue and Expense Budget Highlights**

### **Revenue Budget Highlights:**

1. **City of Austin** - increase of \$902,578 includes increase of \$888,112 from bond funds for Oaksprings Housing First facility construction.
2. **Fund Balance** - budget reduction of (\$3,872,656) includes the following:

<b>Fund Balance Budget:</b>	<b>2018 Budget</b>	<b>2017 Budget</b>	<b>Change</b>
<b>Airport Facility Renovation</b>	<b>\$ 2,783,326</b>	<b>\$ 4,500,000</b>	<b>\$ (1,716,674)</b>
<b>Capital Project - IT</b>	<b>-</b>	<b>1,000,000</b>	<b>(1,000,000)</b>
<b>Capital Project - Collier Roof</b>	<b>-</b>	<b>600,000</b>	<b>(600,000)</b>
<b>Herman Center Facility</b>	<b>-</b>	<b>659,139</b>	<b>(659,139)</b>
<b>Unallowable Expenses</b>	<b>223,620</b>	<b>150,000</b>	<b>73,620</b>
<b>Early Childhood Program</b>	<b>167,015</b>	<b>137,478</b>	<b>29,537</b>
<b>Total</b>	<b>\$ 3,173,961</b>	<b>\$ 7,046,617</b>	<b>\$ (3,872,656)</b>

3. **Department of State Health (DSHS)** - decrease of (\$1,089,132) includes new funds of \$615,564 for main performance contract and reduction of (\$1,704,696) Oaksprings Housing First facility construction and program.
4. **Medicare/Medicaid/HMO** – the following are major reasons for increases in fee for service revenues of \$1,334,123:

Increase in direct care 21.62 FTE positions & productivity	\$ 718,511
Herman Center	294,555
YES Waiver	211,057
Health Home BCBS	110,000
<b>Total Increase</b>	<b>\$1,334,123</b>
5. **1115 Waiver** – the increase of \$2,144,326 allowed funding of Capital Projects and facility planner of \$1,892,700. The increase funding of program indirect of \$953,307 allowed funds to be freed up for reserves to fund planned mid-year class comp alignment. The reduction in the Waiver programs of (\$701,681) is mainly due to change in program for the IDD START program.

### **Expense Budget Highlights:**

1. **Salary & Fringe Benefits** – increase of \$2,966,694, includes increase of 22.36 FTE positions (FTE change by type: Direct Care Staff 21.62 increase; Admin Support 3.25 increase; Supervisor (2.51) decrease). The salary & fringe increase was \$3,427,142 and increase salary lapse budget of (\$460,178) (mainly in Waiver division), for total lapse budget of (\$2,340,965).
2. **Contracts & Consultants** – decrease of (\$2,391,092) is mainly due to transferring contract psychiatrist to salaried positions, a total of 5.5 FTE positions were added (psychiatrist or advanced practitioner nurses).

## FY2018 PROJECTED CONSUMERS

Division	FY2018 Projection		FY18 Change from FY17 Revised Projection		FY2017 Projection		
	Consumers	% of Total	Incr / (Decr)	Incr / -Decr	Original	Revised	% of Total
Adult Mental Health	9,400	22.09%	900	10.59%	8,500	8,500	20.76%
Data Reported from External Sources (2)	9,228	21.69%	5	0.05%	7,874	9,223	22.53%
1115 Transformation Waiver	8,147	19.15%	(834)	-9.29%	8,147	8,981	21.94%
MH Crisis Services (3)	7,500	17.63%	1,000	15.38%	7,300	6,500	15.88%
Child & Family Services (CFS)	3,650	8.58%	362	11.01%	2,805	3,288	8.03%
Intellectual & Developmental Disabilities (IDD) (4)	2,924	6.87%	81	2.85%	2,650	2,843	6.95%
Substance Use	1,700	4.00%	100	6.25%	1,600	1,600	3.91%
<b>Total (1)</b>	<b>42,549</b>	<b>100%</b>	<b>1,614</b>	<b>4.15%</b>	<b>38,876</b>	<b>40,935</b>	<b>100%</b>

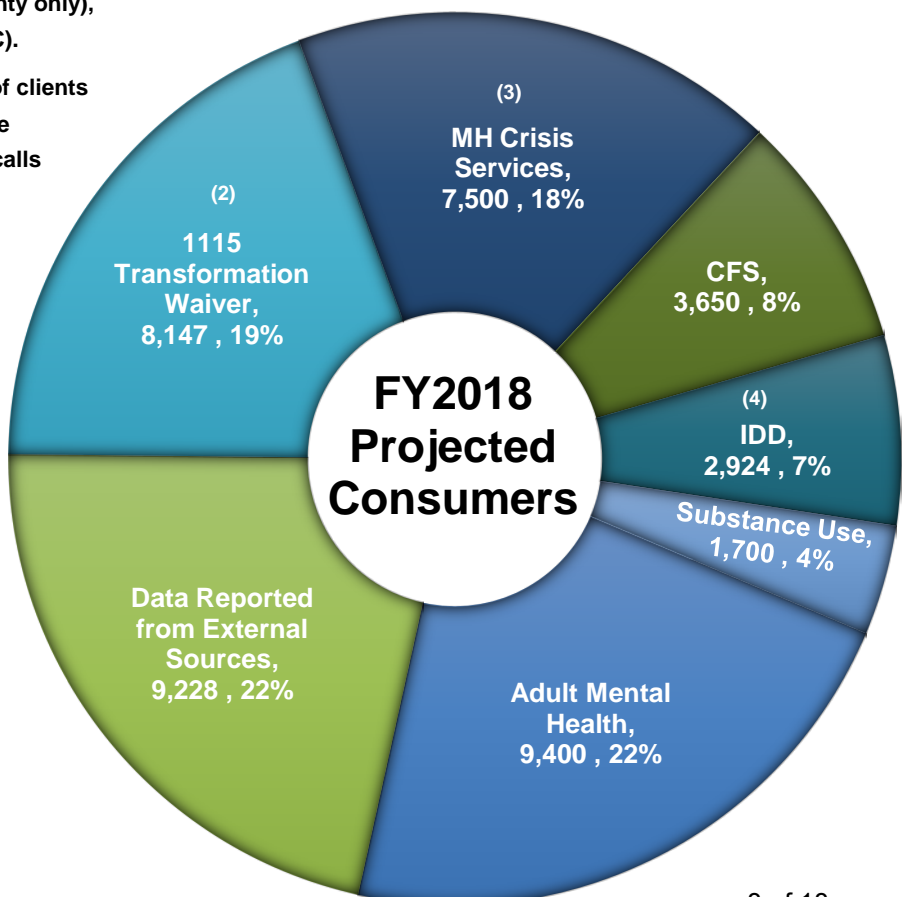
**Total projected FY2018 unduplicated clients within program categories is 42,549.**

Notes: (1) The total FY2018 projection of 42,549 is a total of each division's unduplicated consumers and includes duplication of consumers among divisions, and also includes the provision of contract services.

(2) Data Reported from External Sources: Veteran's Services, E-Merge, Substance Use Managed Services Organization (County only), Self Help and Advocacy Center (SHAC).

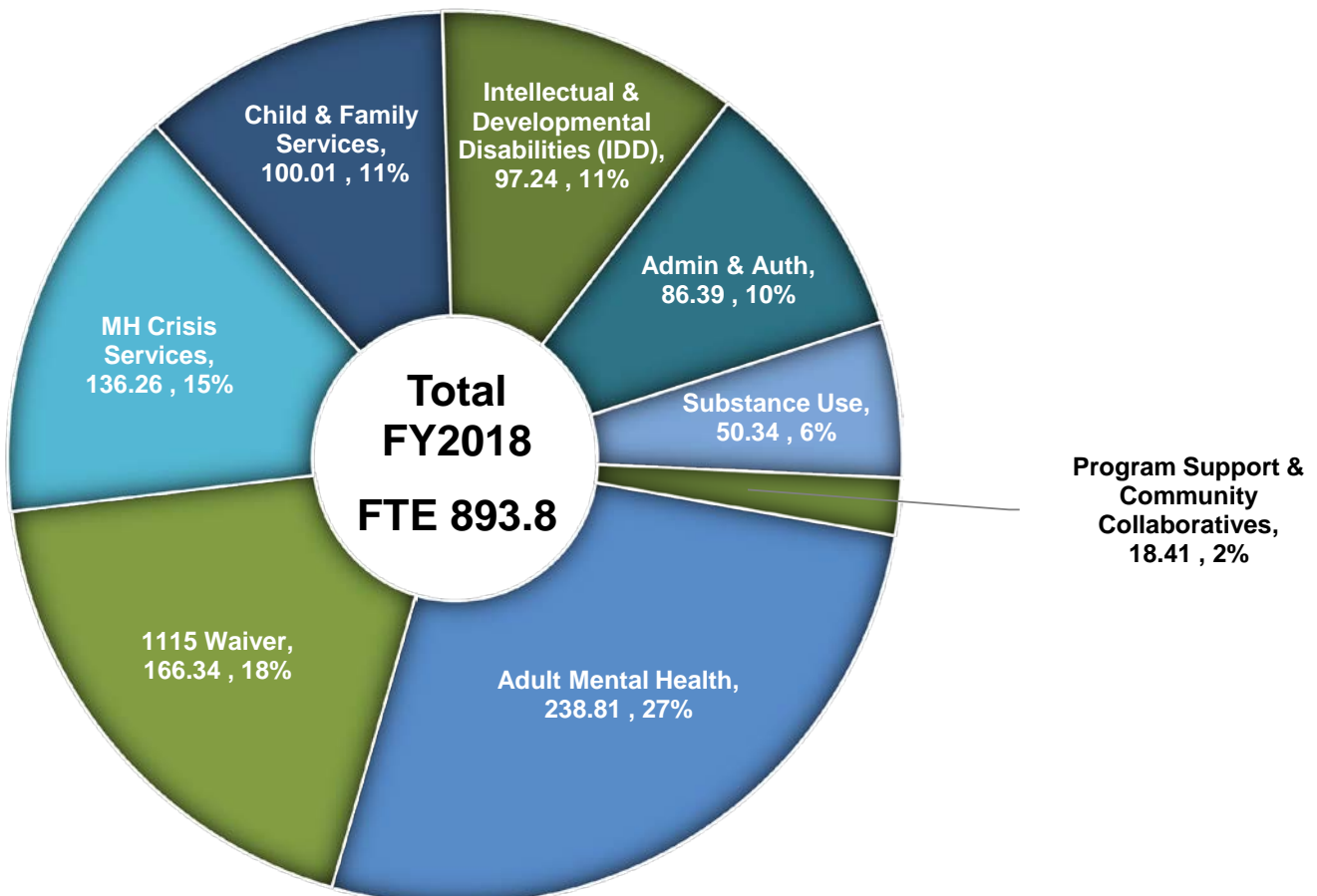
(3) In addition to the projected number of clients to receive services, the Crisis Hotline handles approximately 49,364 crisis calls a year.

(4) Intellectual & Developmental Disabilities unduplicated client count excludes the contacts made to clients on the IDD Wait List of approximately 2,516 unduplicated consumers. DADS requires annual contact to consumers on the Wait List to verify continued interest in remaining on the wait list, but could also include linkage to other services.



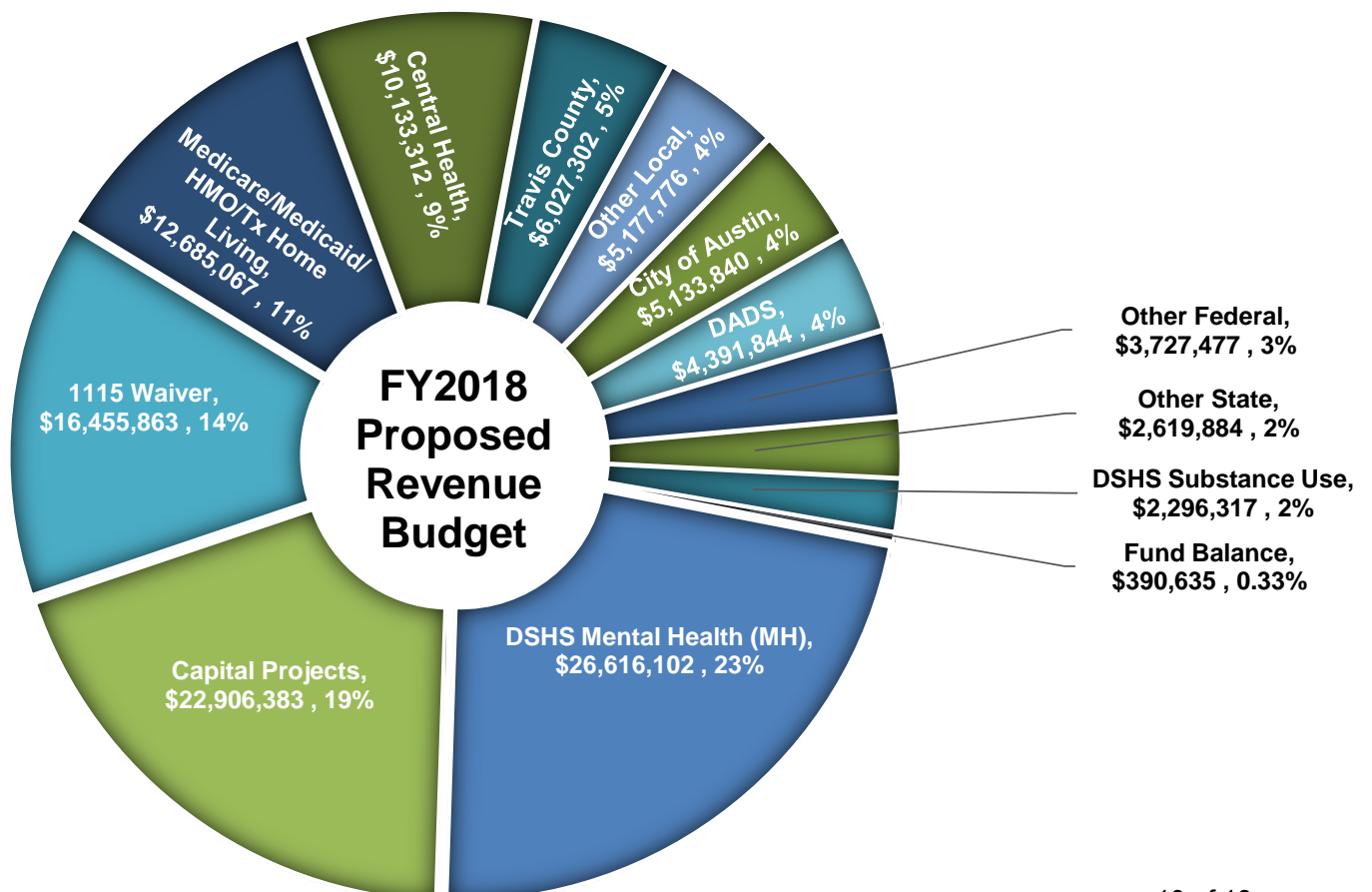
## FY2018 PROPOSED FULL TIME EQUIVALENT (FTE) POSITION BUDGET

Division	FY2018 Proposed Budget		Change 2017 Current		FY2017 Budget	
	FTE	% of Total	Incr / (Decr)	Incr / -Decr	Current	% of Total
Adult Mental Health	238.81	26.72%	10.05	4.39%	228.76	26.25%
1115 Transformation Waiver	166.34	18.61%	(7.40)	-4.26%	173.74	19.94%
MH Crisis Services	136.26	15.25%	7.01	5.42%	129.25	14.83%
Child & Family Services	100.01	11.19%	4.57	4.79%	95.44	10.95%
Intellectual & Developmental Disabilities (IDD)	97.24	10.88%	3.03	3.22%	94.21	10.81%
Administration / Authority	86.39	9.66%	2.00	2.37%	84.39	9.68%
Substance Use (SU)	50.34	5.63%	1.10	2.23%	49.24	5.65%
Program Support & Community Collaboratives (PSCC)	18.41	2.06%	2.00	12.19%	16.41	1.88%
<b>Total</b>	<b>893.80</b>	<b>100.00%</b>	<b>22.36</b>	<b>2.57%</b>	<b>871.44</b>	<b>100.00%</b>



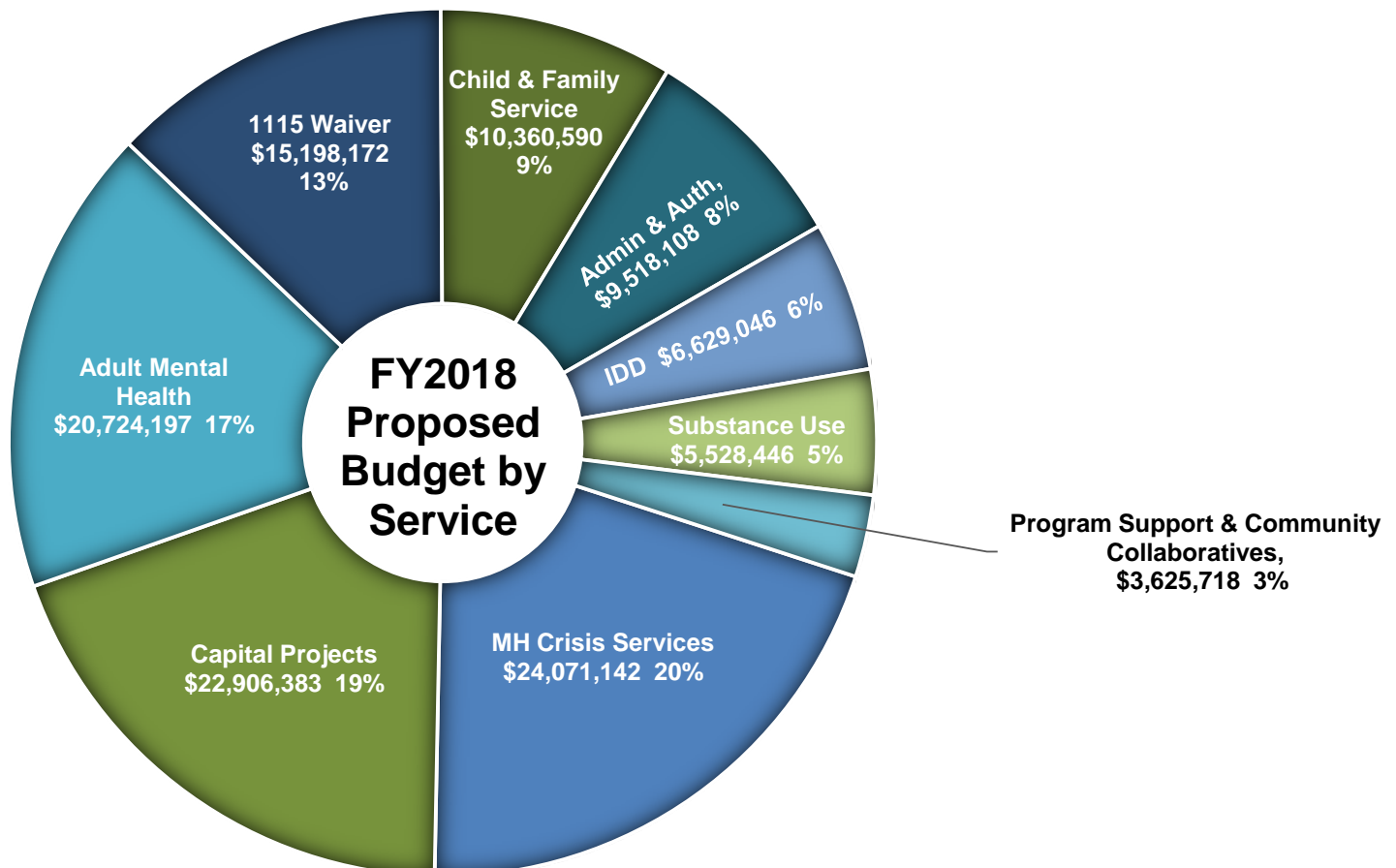
## FY2018 PROPOSED REVENUE BUDGET BY FUNDER SUMMARY

Division	FY2018 Proposed Budget		Change 2017 Current Budget		FY2017 Budget	
	Total	% of	Incr/(Decr)	Incr/-Decr	Current	% of
DSHS Mental Health (MH)	\$ 26,616,102	22.45%	\$ 890,733	3.46%	\$ 25,725,369	21.51%
Capital Projects	\$ 22,906,383	19.32%	\$ (3,446,595)	-13.08%	\$ 26,352,978	22.04%
1115 Waiver	\$ 16,455,863	13.88%	\$ 301,626	1.87%	\$ 16,154,237	13.51%
Medicare/Medicaid/HMO/Tx Home Living	\$ 12,685,067	10.70%	\$ 1,275,176	11.18%	\$ 11,409,891	9.54%
Central Health	\$ 10,133,312	8.55%	\$ 48,043	0.48%	\$ 10,085,269	8.43%
Travis County	\$ 6,027,302	5.08%	\$ 97,133	1.64%	\$ 5,930,169	4.96%
Other Local	\$ 5,177,776	4.37%	\$ (66,008)	-1.26%	\$ 5,243,784	4.38%
City of Austin	\$ 5,133,840	4.33%	\$ 14,466	0.28%	\$ 5,119,374	4.28%
Department of Aging & Disabilities (DADS)	\$ 4,391,844	3.70%	\$ (4,694)	-0.11%	\$ 4,396,538	3.68%
Other Federal	\$ 3,727,477	3.14%	\$ (157,606)	-4.06%	\$ 3,885,083	3.25%
Other State	\$ 2,619,884	2.21%	\$ (149,760)	-5.41%	\$ 2,769,644	2.32%
DSHS Substance Use	\$ 2,296,317	1.94%	\$ 66,946	3.00%	\$ 2,229,371	1.86%
Fund Balance	\$ 390,635	0.33%	\$ 103,157	35.88%	\$ 287,478	0.24%
<b>Total</b>	<b>\$ 118,561,802</b>	<b>100.00%</b>	<b>(\$1,027,383)</b>	<b>-0.86%</b>	<b>\$119,589,185</b>	<b>100.00%</b>



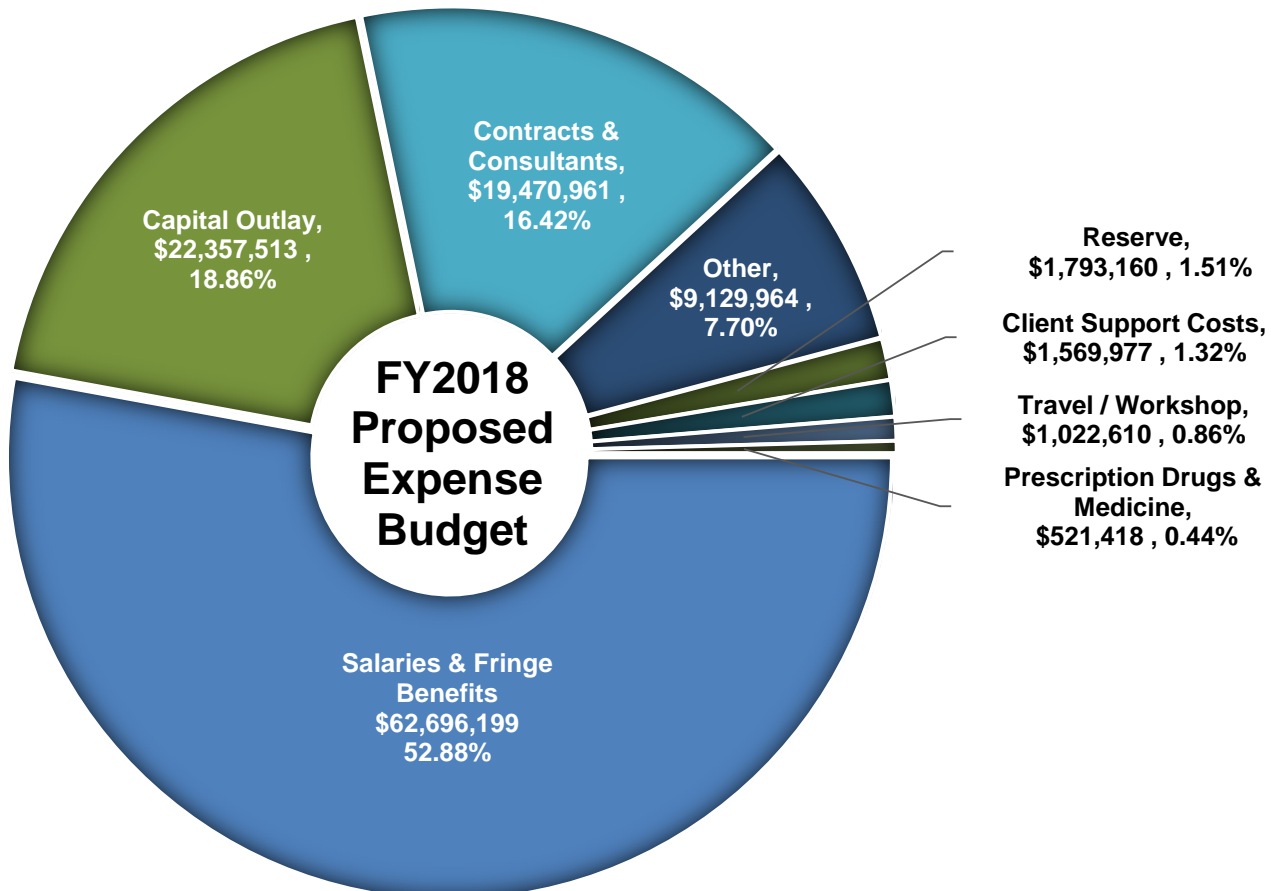
## FY2018 PROPOSED SERVICE BUDGET SUMMARY

Division	FY2018 Proposed Budget		Change 2017 Current Budget		FY2017 Budget	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
MH Crisis Services	\$ 24,071,142	20.30%	\$ 1,123,896	4.90%	\$ 22,947,246	19.19%
Capital Projects	\$ 22,906,383	19.32%	\$ (3,446,595)	-13.08%	\$ 26,352,978	22.04%
Adult Mental Health	\$ 20,724,197	17.48%	\$ 1,433,100	7.43%	\$ 19,291,097	16.13%
1115 Transformation Waiver	\$ 15,198,172	12.82%	\$ (2,180,824)	-12.55%	\$ 17,378,996	14.53%
Child & Family Services (CFS)	\$ 10,360,590	8.74%	\$ 776,073	8.10%	\$ 9,584,517	8.01%
Administration/ Authority	\$ 9,518,108	8.03%	\$ 298,250	3.23%	\$ 9,219,858	7.71%
Intellectual & Developmental Disabilities (IDD)	\$ 6,629,046	5.59%	\$ 345,626	5.50%	\$ 6,283,420	5.25%
Substance Use	\$ 5,528,446	4.66%	\$ (4,735)	-0.09%	\$ 5,533,181	4.63%
Program Support & Community Collaboratives (PSCC)	\$ 3,625,718	3.06%	\$ 627,826	20.94%	\$ 2,997,892	2.51%
<b>Total</b>	<b>\$ 118,561,802</b>	<b>100.00%</b>	<b>\$ (1,027,383)</b>	<b>-0.86%</b>	<b>\$ 119,589,185</b>	<b>100.00%</b>



## FY2018 PROPOSED EXPENSE BUDGET SUMMARY

Division	FY2018 Proposed Budget		Change 2017 Current Budget		FY2017 Budget	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
Salaries & Fringe Benefits	\$ 62,696,199	52.88%	\$ 2,966,964	4.97%	\$ 59,729,235	49.95%
Capital Outlay	\$ 22,357,513	18.86%	\$ (2,363,905)	-9.56%	\$ 24,721,418	20.67%
Contracts & Consultants	\$ 19,470,961	16.42%	\$ (2,391,092)	-10.94%	\$ 21,862,053	18.28%
Other	\$ 9,129,964	7.70%	\$ 153,241	1.71%	\$ 8,976,723	7.51%
Reserve	\$ 1,793,160	1.51%	\$ 1,630,195	1000.33%	\$ 162,965	0.14%
Client Support Costs	\$ 1,569,977	1.32%	\$ 201,455	14.72%	\$ 1,368,522	1.14%
Travel / Workshop	\$ 1,022,610	0.86%	\$ 72,884	7.67%	\$ 949,726	0.79%
Prescription Drugs & Medicine	\$ 521,418	0.44%	\$ (1,297,125)	-71.33%	\$ 1,818,543	1.52%
<b>Total</b>	<b>\$ 118,561,802</b>	<b>100.00%</b>	<b>\$ (1,027,383)</b>	<b>-0.86%</b>	<b>\$ 119,589,185</b>	<b>100.00%</b>





## FISCAL YEAR 2018 PROPOSED BUDGET CENTER TOTAL

	FY 2018 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2017 CURRENT	PERCENT BUDGET CHANGE	FY 2017 CURRENT BUDGET	PERCENT OF TOTAL
<b>REVENUES</b>						
<u>Local Funds:</u>						
City of Austin	\$ 9,021,952	7.61%	\$ 902,578	11.12%	\$ 8,119,374	6.79%
Travis County	\$ 6,027,302	5.08%	\$ 97,133	1.64%	\$ 5,930,169	4.96%
Central Health	\$ 10,133,312	8.55%	\$ 48,043	0.48%	\$ 10,085,269	8.43%
Other Local	\$ 19,470,021	16.42%	\$ (287,737)	-1.46%	\$ 19,757,758	16.52%
Fund Balance	\$ 3,173,961	2.68%	\$ (3,872,656)	-54.96%	\$ 7,046,617	5.89%
Total Local Funds	\$ 47,826,548	40.34%	\$ (3,112,639)	-6.11%	\$ 50,939,187	42.60%
<u>State Funds:</u>						
DSHS Mental Health	\$ 26,716,102	22.53%	\$ (1,089,132)	-3.92%	\$ 27,805,234	23.25%
DSHS Substance Use	\$ 2,296,317	1.94%	\$ 66,946	3.00%	\$ 2,229,371	1.86%
DADS	\$ 4,391,844	3.70%	\$ (4,694)	-0.11%	\$ 4,396,538	3.68%
TCOOMMI	\$ 1,861,842	1.57%	\$ -	0.00%	\$ 1,861,842	1.56%
DARS (ECI)	\$ 637,828	0.54%	\$ (15,496)	-2.37%	\$ 653,324	0.55%
Other State	\$ 120,214	0.10%	\$ (134,264)	-52.76%	\$ 254,478	0.21%
Total State Funds	\$ 36,024,147	30.38%	\$ (1,176,640)	-3.16%	\$ 37,200,787	31.11%
<u>Federal Funds:</u>						
Medicare/Medicaid/HMO	\$ 12,446,741	10.50%	\$ 1,334,123	12.01%	\$ 11,112,618	9.29%
Texas Home Living Waiver	\$ 238,326	0.20%	\$ (58,947)	-19.83%	\$ 297,273	0.25%
Other Federal	\$ 3,727,477	3.14%	\$ (157,606)	-4.06%	\$ 3,885,083	3.25%
Total Federal Funds	\$ 16,412,544	13.84%	\$ 1,117,570	7.31%	\$ 15,294,974	12.79%
<u>Waiver Funds:</u>						
1115 Waiver	\$ 18,298,563	15.43%	\$ 2,144,326	13.27%	\$ 16,154,237	13.51%
Total 1115 Waiver Funds	\$ 18,298,563	15.43%	\$ 2,144,326	13.27%	\$ 16,154,237	13.51%
<b>TOTAL REVENUES</b>	<b>\$ 118,561,802</b>	<b>100.00%</b>	<b>\$ (1,027,383)</b>	<b>-0.86%</b>	<b>\$ 119,589,185</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$ 62,696,199	52.88%	\$ 2,966,964	4.97%	\$ 59,729,235	49.95%
Travel / Workshop	\$ 1,022,610	0.86%	\$ 72,884	7.67%	\$ 949,726	0.79%
Prescription Drugs & Medicine	\$ 521,418	0.44%	\$ (1,297,125)	-71.33%	\$ 1,818,543	1.52%
Capital Outlay	\$ 22,357,513	18.86%	\$ (2,363,905)	-9.56%	\$ 24,721,418	20.67%
Contracts & Consultants	\$ 19,470,961	16.42%	\$ (2,391,092)	-10.94%	\$ 21,862,053	18.28%
Other(Facility, Equipment, Supplies, etc.)	\$ 9,129,964	7.70%	\$ 153,241	1.71%	\$ 8,976,723	7.51%
Client Support Costs	\$ 1,569,977	1.32%	\$ 201,455	14.72%	\$ 1,368,522	1.14%
Reserve	\$ 1,793,160	1.51%	\$ 1,630,195	1000.33%	\$ 162,965	0.14%
<b>TOTAL EXPENDITURES</b>	<b>\$ 118,561,802</b>	<b>100.00%</b>	<b>\$ (1,027,383)</b>	<b>-0.86%</b>	<b>\$ 119,589,185</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>893.80</b>		<b>22.36</b>	<b>2.57%</b>	<b>871.44</b>	
<u>Summary:</u>						
Operations	\$ 80,457,247	67.86%				
Waiver Programs	\$ 15,198,172	12.82%				
Capital Projects	\$ 22,906,383	19.32%				
Total Budget	\$ 118,561,802	100.00%				



## FISCAL YEAR 2018 PROPOSED BUDGET OPERATIONS

	FY 2018 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2017 CURRENT	PERCENT BUDGET CHANGE	FY 2017 CURRENT BUDGET	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ 5,133,840	6.38%	\$ 14,466	0.28%	\$ 5,119,374	6.75%
Travis County	\$ 6,027,302	7.49%	\$ 97,133	1.64%	\$ 5,930,169	7.82%
Central Health	\$ 10,133,312	12.59%	\$ 48,043	0.48%	\$ 10,085,269	13.30%
Other Local	\$ 4,978,349	6.19%	\$ 1,553,124	45.34%	\$ 3,425,225	4.52%
Fund Balance *	\$ 390,635	0.49%	\$ 103,157	35.88%	\$ 287,478	0.38%
<b>Total Local Funds</b>	<b>\$ 26,663,438</b>	<b>33.14%</b>	<b>\$ 1,815,923</b>	<b>7.31%</b>	<b>\$ 24,847,515</b>	<b>32.76%</b>
<b>State Funds:</b>						
DSHS Mental Health	\$ 26,616,102	33.08%	\$ 890,733	3.46%	\$ 25,725,369	33.91%
DSHS Substance Use	\$ 2,296,317	2.85%	\$ 66,946	3.00%	\$ 2,229,371	2.94%
DADS	\$ 4,391,844	5.46%	\$ (4,694)	-0.11%	\$ 4,396,538	5.80%
TCOOMMI	\$ 1,861,842	2.31%	\$ -	0.00%	\$ 1,861,842	2.45%
DARS (ECI)	\$ 637,828	0.79%	\$ (15,496)	-2.37%	\$ 653,324	0.86%
Other State	\$ 120,214	0.15%	\$ (134,264)	-52.76%	\$ 254,478	0.34%
<b>Total State Funds</b>	<b>\$ 35,924,147</b>	<b>44.65%</b>	<b>\$ 803,225</b>	<b>2.29%</b>	<b>\$ 35,120,922</b>	<b>46.30%</b>
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	\$ 10,813,714	13.44%	\$ 1,194,134	12.41%	\$ 9,619,580	12.68%
Texas Home Living Waiver	\$ 238,326	0.30%	\$ (58,947)	-19.83%	\$ 297,273	0.39%
Other Federal	\$ 3,727,477	4.63%	\$ (157,606)	-4.06%	\$ 3,885,083	5.12%
<b>Total Federal Funds</b>	<b>\$ 14,779,517</b>	<b>18.37%</b>	<b>\$ 977,581</b>	<b>7.08%</b>	<b>\$ 13,801,936</b>	<b>18.19%</b>
<b>Waiver Funds:</b>						
1115 Waiver	\$ 3,090,145	3.84%	\$ 1,003,307	48.08%	\$ 2,086,838	2.75%
<b>Total Federal Funds</b>	<b>\$ 3,090,145</b>	<b>3.84%</b>	<b>\$ 1,003,307</b>	<b>48.08%</b>	<b>\$ 2,086,838</b>	<b>2.75%</b>
<b>TOTAL REVENUES</b>	<b>\$ 80,457,247</b>	<b>100.00%</b>	<b>\$ 4,600,036</b>	<b>6.06%</b>	<b>\$ 75,857,211</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$ 50,984,738	63.37%	\$ 3,544,210	7.47%	\$ 47,440,528	62.54%
Travel / Workshop	\$ 833,733	1.04%	\$ 59,625	7.70%	\$ 774,108	1.02%
Prescription Drugs & Medicine	\$ 464,825	0.58%	\$ 57,025	13.98%	\$ 407,800	0.54%
Capital Outlay	\$ 110,560	0.14%	\$ (3,102)	-2.73%	\$ 113,662	0.15%
Contracts & Consultants	\$ 18,261,447	22.70%	\$ (302,341)	-1.63%	\$ 18,563,788	24.47%
Other	\$ 6,928,276	8.61%	\$ (163,452)	-2.30%	\$ 7,091,728	9.35%
Client Support Costs	\$ 1,555,536	1.93%	\$ 252,904	19.41%	\$ 1,302,632	1.72%
Reserve	\$ 1,318,132	1.64%	\$ 1,155,167	708.84%	\$ 162,965	0.21%
<b>TOTAL EXPENDITURES</b>	<b>\$ 80,457,247</b>	<b>100.00%</b>	<b>\$ 4,600,036</b>	<b>6.06%</b>	<b>\$ 75,857,211</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>727.45</b>		<b>29.76</b>	<b>4.27%</b>	<b>697.69</b>	

**\*Fund Balance Operations:**

Early Childhood Intervention	\$ 167,015
Unallowable	\$ 223,620
<b>Fund Balance Total</b>	<b>\$ 390,635</b>

## FISCAL YEAR 2018 PROPOSED BUDGET 1115 WAIVER

	FY 2018 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2017 CURRENT	PERCENT BUDGET CHANGE	FY 2017 CURRENT BUDGET	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
Other Local	\$ 199,427	1.31%	\$ (1,619,132)	-89%	\$ 1,818,559	10.46%
Total Local Funds	\$ 199,427	1.31%	\$ (1,619,132)	-89%	\$ 1,818,559	10.46%
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	\$ 1,633,027	10.74%	\$ 139,989	9%	\$ 1,493,038	8.59%
Total Federal Funds	\$ 1,633,027	10.74%	\$ 139,989	9%	\$ 1,493,038	8.59%
<b>Waiver Funds:</b>						
1115 Waiver	\$13,365,718	87.94%	\$ (701,681)	-5%	\$ 14,067,399	80.94%
Total 1115 Waiver Funds	\$13,365,718	87.94%	\$ (701,681)	-5%	\$ 14,067,399	80.94%
<b>TOTAL REVENUES</b>	<b>\$15,198,172</b>	<b>100.00%</b>	<b>\$ (2,180,824)</b>	<b>-13%</b>	<b>\$ 17,378,996</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$11,711,461	77.06%	\$ (577,246)	-4.70%	\$ 12,288,707	70.71%
Travel / Workshop	\$ 188,877	1.24%	\$ 13,259	7.55%	\$ 175,618	1.01%
Prescription Drugs & Medicine	\$ 56,593	0.37%	\$ (1,354,150)	-95.99%	\$ 1,410,743	8.12%
Capital Outlay	\$ 95,570	0.63%	\$ 95,570	-	\$ -	0.00%
Contracts & Consultants	\$ 1,209,514	7.96%	\$ (815,224)	-40.26%	\$ 2,024,738	11.65%
Other	\$ 1,446,688	9.52%	\$ 33,388	2.36%	\$ 1,413,300	8.13%
Client Support Costs	\$ 14,441	0.10%	\$ (51,449)	-78.08%	\$ 65,890	0.38%
Reserve	\$ 475,028	3.13%	\$ 475,028	-	\$ -	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$15,198,172</b>	<b>100.00%</b>	<b>\$ (2,180,824)</b>	<b>-12.55%</b>	<b>\$ 17,378,996</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>166.34</b>		<b>(7.40)</b>	<b>-4.26%</b>	<b>173.74</b>	







## FISCAL YEAR 2018 PROPOSED BUDGET CAPITAL PROJECTS

	FY 2018 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2017 CURRENT	PERCENT BUDGET CHANGE	FY 2017 CURRENT BUDGET	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ 3,888,112	16.97%	\$ 888,112	29.60%	\$ 3,000,000	11.38%
Other Local	\$ 14,292,245	62.39%	\$ (221,729)	-2%	\$ 14,513,974	55.08%
Fund Balance	\$ 2,783,326	12.15%	\$ (3,975,813)	-59%	\$ 6,759,139	25.65%
<b>Total Local Funds</b>	<b>\$ 20,963,683</b>	<b>91.52%</b>	<b>\$ (3,309,430)</b>	<b>-14%</b>	<b>\$ 24,273,113</b>	<b>92.11%</b>
<b>State Funds:</b>						
DSHS Mental Health	\$ 100,000	0.44%	\$ (1,979,865)	-95%	\$ 2,079,865	7.89%
<b>Total State Funds</b>	<b>\$ 100,000</b>	<b>0.44%</b>	<b>\$ (1,979,865)</b>	<b>-95%</b>	<b>\$ 2,079,865</b>	<b>7.89%</b>
<b>Waiver Funds:</b>						
1115 Waiver	\$ 1,842,700	8.04%	\$ 1,842,700	-	\$ -	0.00%
<b>Total 1115 Waiver Funds</b>	<b>\$ 1,842,700</b>	<b>8.04%</b>	<b>\$ 1,842,700</b>		<b>\$ -</b>	<b>0.00%</b>
<b>TOTAL REVENUES</b>	<b>\$ 22,906,383</b>	<b>100.00%</b>	<b>\$ (3,446,595)</b>	<b>-13%</b>	<b>\$ 26,352,978</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Capital Outlay	\$ 22,151,383	96.70%	\$ (2,456,373)	-9.98%	\$ 24,607,756	93.38%
Contracts & Consultants	\$ -	0.00%	\$ (1,273,527)	-100.00%	\$ 1,273,527	4.83%
Other	\$ 755,000	3.30%	\$ 283,305	60.06%	\$ 471,695	1.79%
<b>TOTAL EXPENDITURES</b>	<b>\$ 22,906,383</b>	<b>100.00%</b>	<b>\$ (3,446,595)</b>	<b>-13.08%</b>	<b>\$ 26,352,978</b>	<b>100.00%</b>

Capital Projects:		
Oaksprings Housing First Facility	\$ 18,280,357	79.80%
Airport Facility Renovation	\$ 2,783,326	12.15%
IT	\$ 1,000,000	4.37%
Collier Roof Replacement	\$ 600,000	2.62%
South Lamar	\$ 242,700	1.06%
<b>Total</b>	<b>\$ 22,906,383</b>	<b>100.00%</b>



## Legend

Services	Crisis		
	IDD		
	BHS		
Housing	New construction		
	NMF		
	Integral Care		
Administration		